



2022/2023

3rd QUARTER ORGANIZATIONAL SDBIP REPORT

Vision: "A developmental people driven organisation that serves its people"

Mission: To provide essential and sustainable services in an efficient and effective manner.

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1. INTRODUCTION AND BACKGROUND

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA) section 69 (3) (b). Circular 13 of the National Treasury stipulates that, “the SDBIP gives effect to the Integrated Development Plan (IDP) and the budget of the municipality and will be possible if the IDP and the budget are fully aligned with each other, as required by the MFMA.”

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the municipality, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and are implemented by the administration over the next 12 months.

The Municipal Finance Management Act (MFMA) no 56 of 2003, defines the Service Delivery Budget Implementation Plan as a detailed plan approved by the Mayor of the municipality for implementing the municipality's delivery of municipal services and its annual budget and must include the following:

- (a)Projections of each month of:
 - (i)Revenue to be collected, by source and
 - (ii)Operational and Capital expenditure, by vote;
- (b)Service delivery targets and performance indicators for each quarter

2. PURPOSE

The document presents the 2022/2023 3rd quarter SDBIP Performance Report of the municipality.

3. LEGAL REQUIREMENTS CONSIDERED WITH THE DEVELOPMENT OF THE SDBIP

Section 53 1(c) (ii) of the MFMA states that the Mayor must ensure that the municipality's SDBIP is approved within 28 days after approval of the budget. Section 52 (d) of the Municipal Finance Management Act, 2003 (Act 56 of 2003) requires the Mayor to submit a report to Council within 30 days after the end of the quarter on the implementation of the budget and the financial state of affairs of the municipality. The SDBIP report provides an update on implementation of the Municipal IDP.

4. REPORTING ON SDBIP

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal administration. Various reporting requirements are

outlined in the MFMA. Both the Mayor and the Accounting Officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Municipality to monitor the implementation of service delivery programs and initiatives across the Molemole municipal jurisdiction.

4.1 QUARTERLY REPORTING

Section 52 (d) of the MFMA compels the Mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report.

4.2 MID-YEAR REPORTING

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus the SDBIP remains a kind of contract that holds the Municipality accountable to the community.

4.3 ANNUAL REPORTING

Section 46 (1) of Municipal Systems Act stipulates that a municipality must prepare for each financial year a performance report reflecting

- (a) The municipality's, and any service providers, performance during that financial year, also in comparison with targets of and with performance in the previous financial year;
- (b) The development and service delivery priorities and the performance targets set by the municipality for the following financial year; and
- (c) Measures that were or are to be taken to improve performance.

5. THE FINANCIAL PERFORMANCE REPORT FOR THE 3rd QUARTER OF THE FINANCIAL YEAR 2022/2023

5.1 Revenue by Source

Description	Original Budget	Adjusted Budget	Year To Date actual	Year To Date budget	Year to date variance	Year to Date variance (%)	REASONS FOR MATERIAL VARIANCES	REMEDIAL ACTIONS FOR NON ACHIEVEMENT
Revenue By Source								
Property rates	49,397	41,086	24,586	32,072	(7,487)	-23%	Assessment of the property linked is being analyzed for the update in to the billing report.	Property update will be run and corrected at the month of April 2023.
Service charges - electricity revenue	22,986	22,986	6,471	17,240	(10,768)	-62%	Inconsistency of consumer usage lead to the reduction in actual performance.	Winter seasons are approaching, usage will also increase
Service charges - refuse revenue	2,604	2,604	1,894	1,953	(59)	-3%	No material Variance	None
Rental of facilities and equipment	266	266	151	200	(48)	-24%	Some of the outstanding rental amount was not fully realised in the reporting period.	To fast track, the receipting of rental amount on time.
Interest earned - external investments	3,000	7,750	4,514	4,496	19	0%	No material Variance	None

Description	Original Budget	Adjusted Budget	Year To Date actual	Year To Date budget	Year to date variance	Year to Date variance (%)	REASONS FOR MATERIAL VARIANCES	REMEDIAL ACTIONS FOR NON ACHIEVEMENT
Revenue By Source								
Interest earned - outstanding debtors	1,588	1,762	947	658	289	44%	The payment rate for private accounts has been moving at a lower rate.	Disconnection procedure has been executed by the municipality in improving the payment rate.
Fines, penalties and forfeits	1,403	719	297	779	(481)	-62%	Traffic offenders were less than anticipated by the municipality during the period under review.	Continuous monitoring of the traffic department from the community service department
License and Permits	8,055	8,055	7,022	6,041	981	16%		
Agency services	756	756	1,900	567	1,333	235%	An error on an individual account was identified and correction was made in the month of April 2023.	Correction of the error on the affected account has been rectified in the month of April 2023.
Transfers and subsidies- Operational	174,458	175,098	171,635	131,099	40,536	31%	The municipality received 100% of all grants allocated. The operational conditional grants are received under liabilities and recognised as and when expenditure are incurred.	To fast track the spending of conditional grants.

Description	Original Budget	Adjusted Budget	Year To Date actual	Year To Date budget	Year to date variance	Year to Date variance (%)	REASONS FOR MATERIAL VARIANCES	REMEDIAL ACTIONS FOR NON ACHIEVEMENT
Revenue By Source								
Transfers and subsidies - Capital	37,802	40,419	25,657	29,660	(4,003)	(0)	The municipality received 100% of all conditional grants allocated. The operational conditional grants are received under liabilities and recognised as and when expenditure are incurred.	To fast track the spending of conditional grants.
Other revenue	413	1,555	1,536	767	769	100%	No material Variance	None
Total Revenue (excluding capital transfers and contributions)	264,926	262,637	220,941	195,871	25,070	13%		

5.2 Operating Expenditure

Description	Original Budget	Adjusted Budget	Year To Date actual	Year To Date budget	Year to date variance	Year to Date variance (%)	REASONS FOR MATERIAL VARIANCES	REMEDIAL ACTIONS FOR NON ACHIEVEMENT
Expenditure by Type								
Employee related costs	104,548	103,532	74,600	77,661	(3,060)	-4%	No material variance	None
Remuneration of Councillors	13,974	14,478	10,104	10,682	(578)	-5%	No material variance	None
Debt impairment	3,498	3,798	468	2,743	(2,275)	-83%	The system is not coded automatically for the calculation of the impairment; updates are being done manual during the reporting stage.	Engagement will be made with the system vendor to improve the system processes.
Depreciation & asset impairment	19,813	19,813	13,821	14,860	(1,040)	-7%	No material variance	None
Finance charges	117	126	19	82	(63)	-77%	The municipality budgeted for interest paid on late payments and interest paid on fleet cards. The interest paid on late payments are being managed well by the municipality	None

Description	Original Budget	Adjusted Budget	Year To Date actual	Year To Date budget	Year to date variance	Year to Date variance (%)	REASONS FOR MATERIAL VARIANCES	REMEDIAL ACTIONS FOR NON ACHIEVEMENT
Expenditure by Type								
							which results to slow spending.	
Bulk purchases – electricity	11,927	13,127	7,360	9,425	(2,065)	-22%	The municipality will verify if all expenditures are accounted for	None
Inventory consumed	7,804	7,159	4,992	5,431	(439)	-8%	No material variance	None
Contracted services	42,103	40,001	29,175	30,276	(1,101)	-4%	No material variance	None
Other expenditure	40,923	42,202	28,422	31,100	(2,677)	-9%	No material variance	None
Losses	–	1,102	1,102	441	661	150%	The municipality accounted for all expenditure to date as far as losses is concerned.	None
Total Expenditure	244,706	245,339	170,064	182,701	(12,637)	-7%		

5.5 Comprehensive analysis of services debtors

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days	Over 1 Year	Total -	Actual Bad Debts	Written Off against Debtors	Impairme nt - Bad Debts i.t.o Council Policy
Debtors Age Analysis by Income Source												
Trade and Other Receivables from Exchange Transactions - Water	94,065	136,561	95,721	5,000,257	0	0	0	0	0	5,326,604	0	0
Trade and Other Receivables from Exchange Transactions - Electricity	2,704	20,279	62,398	1,600,663	0	0	0	0	0	1,686,044	0	0
Receivables from Non-exchange Transactions - Property Rates	21,566	28,669	23,667	1,084,322	0	0	0	0	0	1,158,224	0	0
Receivables from Exchange Transactions - Waste Water Management	71,958	67,666	64,328	2,885,178	0	0	0	0	0	3,089,130	0	0
Receivables from Exchange Transactions - Waste Management	203,177	196,937	191,700	14,204,585	0	0	0	0	0	14,796,399	0	0

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 - Days	Over 1 Year	Total -	Actual Bad Debts	Written Off against Debtors	Impairme nt - Bad Debts i.t.o Council Policy
Receivables from Exchange Transactions - Property Rental Debtors	0	0	0	0	0	0	0	0	0	0	0	0
Interest on Arrear Debtor Accounts	0	0	0	0	0	0	0	0	0	0	0	0
Recoverable unauthorised, irregular or fruitless Expenditure	0	0	0	0	0	0	0	0	0	0	0	0
Other	2,360,348	2,382,601	2,317,733	91,867,96 9	0	0	0	0	98,928,65 1	0	0	0
Total By Income Source	2,753,818	2,832,713	2,755,547	116,642,9 74	0	0	0	0	124,985,0 52	0	0	0
Debtors Age Analysis By Customer Group												
Organs of State	11	1,139,949	1,080,932	18,867,87 8	0	0	0	0	21,088,77 0	0	0	0
Commercial	181,595	159,561	270,554	10,077,48 0	0	0	0	0	10,689,19 0	0	0	0
Households	746,965	667,594	697,604	37,945,35 4	0	0	0	0	40,057,51 7	0	0	0

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	180 Days	151 - 180 Days	181 - Over 1 Year	Total -	Actual Bad Debts	Impairme nt - Bad Debts i.t.o Council Policy
Other	1,825,247	865,609	706,457	49,752,262	0	0	0	0	53,149,575	0	0
Total By Customer Group	2,753,818	2,832,713	2,755,547	116,642,974	0	0	0	0	124,985,052	0	0

6. ORGANISATIONAL SCORECARD

6.1 LOCAL ECONOMIC DEVELOPMENT AND PLANNING

Key performance area		LOCAL ECONOMIC DEVELOPMENT (KPA 3)								
Year	2022/2023	Period	Quarter 3	To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;						
Key Organizational Strategic Objective	Municipality	Project name	Baseline	Annual target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
IDP Ref no.	Priority area (IDP)	Key performance indicator	Demarcation of sites	257 sites demarcated	80 sites demarcated	Approved Specification	Project not advertised	To be advertised in the 4th quarter	200 000	0 Advert, Order, Layout plan, Approval letter.
LED& P-001-2022/23	Spatial Planning	Number of settlements demarcated	Demarcation of sites	257 sites demarcated	80 sites demarcated	Approved Specification	Specification approved			
LED& P-002-2022/23	Local Economic Development	Number of LED Forum meetings held	Coordination of LED forum meetings	4 LED forum meetings held	4 LED forum meetings to be held	1 LED Forum held	None	83 840	48 005.00	Invites, Attendance registers, agendas and minutes
LED& P-004-2022/23	Local Economic Development	Number of SMME's Supported	LED Support and SMME's Development	New Indicator	2 SMME's Supported	Allocation of procured goods/services (production inputs to 2 SMME's	None	200 000	195 875	Advert, approved criteria & specification., report on goods & Services

Key performance area		LOCAL ECONOMIC DEVELOPMENT (KPA 3)						
Year		2022/2023						
Period		Quarter 3						
Outcome		To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality						
Outputs		Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;						
Key Organizational Strategic Objective		To enhance conditions for Economic growth and job creation	To manage and coordinate spatial planning within the Municipality					
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Reason for deviation	Corrective measure
LED& P-005-2022/23		Number of emerging farmers mentored on Agricultural skills	Agricultural Skills development and mentorship	40 Emerging farmers Mentored on Agricultural skills	12 *Emerging farmers mentored on Agricultural skills	Approved specification and advertisement of the project	Not achieved	None Responsive Bids
LED& P-006-2022/23	LEDP	Numbers of assorted seeds distributed	Procurement and distribution of assorted seeds to d.	1500 assorted seeds procured and distributed	64 assorted seeds procured and distributed	Approved specification and project advertisement	Not achieved	Non responsive of bids

Key performance area		LOCAL ECONOMIC DEVELOPMENT (KPA 3)								
Year	2022/2023									
Period	Quarter 3									
Outcome	To enhance conditions for Economic growth and job creation									
Outputs	To manage and coordinate spatial planning within the Municipality Implement a differentiated approach to municipal financing, planning and support; Improve access to basic services; Implementation of the community works programme; Actions Supportive of human settlement outcome;									
Key Organizational Strategic Objective	To enhance conditions for Economic growth and job creation	To manage and coordinate spatial planning within the Municipality								
IDP Ref no.	Priority area (IDP) no.	Project name	Baseline	Annual target	Quarter 3 target	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
LED& P-007-2022/23	Regulated Indicator	Percentage of Job opportunities facilitated/coordinated	Job opportunities facilitated/ coordinated	100% Job opportunities facilitated/ coordinated	100% Job opportunities facilitated/coordinated	100% job opportunities facilitated/ coordinated	None	Opex	Opex	Job opportunities report
LED& P-OP-001-2022/23	Internal Audit	Percentage of internal audit queries addressed	Implementation of Internal Audit	100% Internal Audit Queries addressed	75% Internal Audit Queries addressed	None	No findings raised	Opex	Opex	Updated Internal Audit
LED& P-OP-002-2022/23	AG Action Plan	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	100% AG Action plan implemented	50% AG Action plan implemented	None	No AG findings raised	Opex	Opex	Update AG Action plan

Key performance area		LOCAL ECONOMIC DEVELOPMENT (KPA 3)									
Year	Period	Quarter 3									
Outcome	Outputs	To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality									
Key Organizational Strategic Objective	Municipality	To enhance conditions for Economic growth and job creation To manage and coordinate spatial planning within the Municipality									
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
LED& P-OP-003-2022/23	Risk Management	Percentage of risk register implemented	Implementation of Risk register	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	None	None	Opex	Opex	Updated Strategic risk register
LED& P-OP-004-2022/23	Council resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	None	None	Opex	Opex	Updated Council resolution register
LED& P-OP-005-2022/23	AC resolution	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	No Audit Committee resolution taken	None	Opex	Opex	Updated Audit Committee resolution register

Number of KPIs	11
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6.2 TECHNICAL SERVICES

Key performance area		BASIC SERVICE DELIVERY (KPA 2)										
Year	2022/2023	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification	
Period		Quarter 3										
Outcome		To provide sustainable basic services and infrastructure development										
Outputs		Improving access to basic services										
Key Organizational Strategic Objective		To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance										
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
TECH -001-2022/23	Roads and Storm water Infrastructure	Construction of Culvert Bridges.	Construction of Culvert Bridges.	0 Culvert Bridges constructed	Construct ion of 3 Culvert bridges in Ramokgopa Cluster	No target	No Target	None	4 925 595	1 235 089	Approved Specification, Tender Advert, Appointment Letter and signed SLA and monthly progress report, Practical completion certificate	
TECH -002-2022/23	Roads and Storm water Infrastructure	Upgrading of Mogwadi Internal Street from Gravel to Surface	Upgrading of Mogwadi Internal Street from Gravel to Surface	400 meters upgraded	Design for Upgradin g of 3.7 km of Mogwadi internal streets and Upgradin	Tender advert and appointment for upgrading of 600 m Mogwadi internal street	Tender advert and appointment for upgrading of 600 m Mogwadi internal street	None	5 562 187	3 454 141	Appointment Letter and Signed SLAMonthly Progress Reports, Completion Certificate, Tender Advert and Approve	

BASIC SERVICE DELIVERY (KPA 2)									
Key performance area	Year	Period	Outcome	Outputs	Key Organizational Strategic Objective	Project name	Baseline	Annual target	Quarter 3 target
	2022/2023	Quarter 3	To provide sustainable basic services and infrastructure development	Improving access to basic services	To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance				Quarter 3 actual
TECH -03-2022/23	Roads and Storm water Infrastructure	Number of road kilometers upgraded from Gravel to Surface	Upgrading of Maupye Internal Street from Gravel to Surface	New Indicator	Appointment of a Service Provider for Upgrading of 3.1 km of Maupye internal streets and Upgrading of 1.5 km of Maupye internal streets	Not achieved	Incomplete SLA submitted as part of the supporting evidence	12 014 381	3 145 979
TECH -004-	Roads and Storm water	Number of road kilometers	Upgrading of Ga-Sako	1.7 km of Ga-Sako Internal	The road signs were vandalized	Contractor to re-do the works	12 225 832	8 909 692	Tender advert and approved specification

Key performance area		BASIC SERVICE DELIVERY (KPA 2)												
Year	Period	Quarter 3												
Outcome	To provide sustainable basic services and infrastructure development													
Outputs	Improving access to basic services													
Key Organizational Strategic Objective	To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance													
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation						
2022/23	Infrastructure	Upgraded from Gravel to Surface	Internal streets from Gravel to Surface	Sako internal streets	Streets upgraded	Road signs and markings done therefore the road is upgraded as per target	hence we are not able to issue completion which then push the target to Q4							
TECH-005-2022/23	Roads and Storm water Infrastructure	Number of road kilometers Upgraded from Gravel to Surface	Upgrading of Mokgele internal streets from Gravel to Surface	New Indicator	Design for Upgrading of 3 km Mokgele internal streets and Upgrading of 1.6 km Mokgele Internal Streets	Appointment of a Service Provider for Upgrading of 1.6 km Mokgele Internal Streets	Achieved	None						
								12 000 00 0						
								7 611 609						
								Tender advert Approved Specification, Appointment letter and signed SLA, Approved designs, completion certificate.						

Key performance area		BASIC SERVICE DELIVERY (KPA 2)												
Year	Period	Quarter 3												
Outcome	To provide sustainable basic services and infrastructure development													
Outputs	Improving access to basic services													
Key Organizational Strategic Objective	To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance													
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation						
TECH-006-2022/23	Number of office blocks extended	Extension of 1x Mogwadi office block	0 Office block extended	No target	No target	None	Target discontinued	None						
TECH-008-2022/23	Number of High Mast Lights installed	Supply and Installation of High Mast Lights	3 High Mast Lights installed	No target	No target	No Target	None	2 952 148,00						
			Supply and installation of 3 High Mast Lights					546 397						
								Approved Specification, Tender Advert, Appointment letter and Signed SLA, Completion Certificate						

Key performance area		BASIC SERVICE DELIVERY (KPA 2)												
Year	Period	Quarter 3												
Outcome	To provide sustainable basic services and infrastructure development													
Outputs	Improving access to basic services													
Key Organizational Strategic Objective	To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance													
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation						
TECH -007-2022/23	Number of Substation and power transformers Supplied and installed	Supply delivery and installation of Mini substation and power transforme rs	New Indicator	Supply delivery and installation of one Mini substation and two power transforme rs	No Target	None	No target	None						
TECH OP-001-2022/23	Percentage of internal audit queries addressed	Implementation of Internal Audit action plan	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	75%	Internal Audit Queries addressed 75%	None	No findings raised						
TECH OP-002-	AG Action Plan	Percentage of AG Action Plan implemented	0% AG Action Plan	100% AG Action plan	50% AG Action plan	None	None	No findings raised						

Key performance area		BASIC SERVICE DELIVERY (KPA 2)						
Year	Period	Quarter 3						
Outcome	To provide sustainable basic services and infrastructure development							
Outputs	Improving access to basic services							
Key Organizational Strategic Objective								
IDP Ref no.	Priority area (IDP) no.	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 actual	Reason for deviation	Corrective measure
			implemented	implemented	100% implemented	100% implemented	Electricity losses still above threshold	Ongoing monitoring through auditing of meters
2022/23	TECH OP-003-2022/23	Risk Management	Implementation of Risk register implemented	Implementation of Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	50%	Opex
2022/23	TECH OP-004-2022/23	Council Resolutions	Implementation of Council resolutions implemented	Implementation of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	0%	Opex
2022/23	TECH OP-005-2022/23	Audit Committee Resolutions	Implementation of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	None	Opex

Number of KPIs	13
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6.3 COMMUNITY SERVICES

Key performance area			BASIC SERVICE DELIVERY (KPA 2)						
Year	2022/2023								
Period	Quarter 3								
Outcome	To provide sustainable basic services and infrastructure development								
Outputs	Improving access to basic services								
Key Organizational Strategic Objective			To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance						
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure
COMM -01-2022/2022/3	Traffic and Law Enforcement	Number of feasibility studies compiled in Morebeng	Compilation of Feasibility study for Morebeng DLTC And VTS	New Indicator	1 Feasibility study of Morebeng DLTC And VTS compiled in Morebeng	1 Feasibility study for Morebeng DLTC And VTS compiled	1 feasibility study for Morebeng compiled	None	None
COMM -002-2022/2022/3	Traffic and Law Enforcement	Number of feasibility studies compiled in Mogwadi	Compilation of Feasibility study for Mogwadi DLTC	New Indicator	1 Feasibility study of Mogwadi DLTC	1 Feasibility study for Mogwadi DLTC	1 Feasibility study for Mogwadi DLTC compiled	None	None

Key performance area			BASIC SERVICE DELIVERY (KPA 2)									
Year	Period	Outcome	To provide sustainable basic services and infrastructure development									
Outputs			Improving access to basic services									
Key Organizational Strategic Objective												
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
COMM -OP-003-2022/23	Number of Skip Loader Trucks Procured	Number of Skip Loader Trucks Procured	Procurement of Skip Loader Truck	New Indicator	1 Skip Loader Truck Procured	1 Skip Loader Truck delivered	1 Skip Loader Truck delivered	None	None	2 170 000	2 170 000	Approved Specification, Advert, Appointment Letter, Delivery note
COMM -OP-001-2022/23	Internal Audit	Percentage of internal audit queries addressed	Implementation of Internal Audit action plan	100% Internal Audit Queries addressed	100% Internal Audit Queries addressed	75% Internal Audit Queries addressed	75% Internal Audit Queries addressed	None	None	Opex	Opex	Updated Internal Audit action plan
COMM -OP-002-2022/23	AG Action Plan	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	100% AG Action plan implemented	100% AG Action plan implemented	50% AG Action plan implemented	No AG findings raised	None	None	Opex	Opex	Update AG Action plan
COMM -OP-003-2022/23	Risk Management	Percentage of risk register implemented	Implementation of Risk register	50% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	None	No Risks for implementation	None	Opex	Opex	Updated Strategic risk register
COMM -OP-004-	Council Resolutions	Percentage of Council resolutions	Implementation of Council	100% of Council resolutions	100% of Council resolutions	100% of Council resolutions	100% of Council resolutions	None	None	Opex	Opex	Updated Council resolution register

Key performance area		BASIC SERVICE DELIVERY (KPA 2)						
Year		2022/2023						
Period		Quarter 3						
Outcome	To provide sustainable basic services and infrastructure development							
Outputs	Improving access to basic services							
Key Organizational Strategic Objective	To improve/Upgrade conditions of municipal roads and storm water infrastructure and maintenance							
IDP Ref no.	Priority area (IDP)	Project name	Baseline	Annual target	Quarter 3 actual	Reason for deviation	Corrective measure	Expenditure
2022/2 3	Key performance indicator implemented	resolution s	implemented	implemented	implemented	implemented	None	Annual budget
COMM -OP-005-2022/2 3	Audit Committee	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee e resolution s	100% of Audit Committee e resolution s implemented	100% of Audit Committee e resolution s implemented	No Audit Committee resolutions taken	None	Opex
								Means of verification

Number of KPIs	08
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6.4 BUDGET AND TREASURY

Key performance area		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)							
Year	Period	Responsive, Accountable, Effective and Efficient Local Government System							
Outcome	Outputs	<ul style="list-style-type: none"> - Deepen democracy through a refined ward committee model - Administrative and financial capability 							
Key Organizational Strategic Objective		Ensure compliance with accounting standards and legislation							
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 actual	Quarter 3 target	Reason for deviation	Corrective measure
BNT-001-2022/23	Revenue Management	Number of General Valuation rolls developed	Development of the General valuation roll	1 valuation Roll developed	1 valuation Roll developed	Draft Valuation Roll developed	Municipal General Valuation Roll Developed, Public Notices issued	None	468 000
BNT-002-2022/23	Supply Chain Management	Percentage of infrastructure assets Revaluated and Unbundled	Revaluation and Unbundling of all Infrastructure Assets	New Indicator	100% of infrastructure Assets revaluated and unbundled	Not Achieved	The roads are still work in progress.	Specification on approved and Advertise ment	1 300 000
BNT-003-2022/23	Supply Chain Management	Number of Asset verification systems to conduct asset verification for movable and immovable	Procurement of asset verification system to conduct asset verification for movable and immovable	New Indicator	No Target	No Target	Target discontinued during adjustment	None	0
									Approved Specification, Advert, Appointment letter, Unbundling report
									Approved Specification, Advert, Appointment letter, delivery note

Key performance area		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)													
Year	2022/2023														
Period	Quarter 3														
Outcome	Responsive, Accountable, Effective and Efficient Local Government System														
Outputs	<p>- Deepen democracy through a refined ward committee model</p> <p>- Administrative and financial capability</p>														
Key Organizational Strategic Objective		Ensure compliance with accounting standards and legislation													
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 actual	Reason for deviation	Corrective measure							
		assets procured	and immovable assets												
BNT-004-2022/23	Budget and Reporting	Number of Annual Financial Statements (AFS) compiled	Compilation of Annual Financial Statement (AFS)	2020/21 Annual Financial Statement (AFS) compiled	1 2021/2022 Annual Financial Statement (AFS) compiled	No Target	No Target	None							
BNTO P-001-2022/23	Internal Audit	Percentage of internal audit queries addressed	Implementation of Internal Audit action plan	100% Internal Audit Queries addressed	75% Internal Audit Queries addressed	40% Internal Audit Queries addressed	Awaiting retesting by IA on all other findings in order to be cleared	To be finalized in the fourth quarter							
BNTO P-002-2022/23	AG Action Plan	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	97% AG Action plan implemented	100% AG Action plan implemented	20% AG Action plan implemented	Majority of the finding will be concluded at the time the AFS are prepared	To be finalized before AFS are submitted							

Key performance area		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)									
Year	Period	Quarter 3									
Outcome		Responsive, Accountable, Effective and Efficient Local Government System									
Outputs		- Deepen democracy through a refined ward committee model - Administrative and financial capability									
Key Organizational Strategic Objective		Ensure compliance with accounting standards and legislation									
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
BNTO P-003-2022/23	Risk Management	Percentage of risk register implemented	Implementation of Risk register	100% Risk Register implemented	100% Risk Register implemented	75% Risk Register implemented	Revenue sources not enough, even though collection rate is high on the existing sources	Obtain more revenue sources	Opex	Updated Strategic risk register	
BNTO P-004-2022/23	Council Resolutions	Percentage of Council resolutions implemented	Implementation of Council resolutions	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	None	None	Opex	Updated Council resolution register	
BNTO P-005-2022/23	Audit Committee Resolutions	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	None	None	Opex	Updated Audit Committee resolution register	

Number of KPIs 09

6.5 MUNICIPAL MANAGER'S OFFICE

Key performance area		GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5)									
Year	2022/2023										
Period	Quarter 3										
Outcome	Responsive, Accountable, Effective and Efficient Local Government System										To ensure that good governance and public participation is sustained and enhances transparency and accountability
Outputs	<ul style="list-style-type: none"> - Deepen democracy through a refined ward committee model - Administrative and financial capability 										
Key Organizational Strategic Objective	Priority area (IDP Ref no.)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
MM-001-2022/23	Communications	Number of Diaries Procured and distributed	Procurement and Distribution of Municipal Diaries	800 Diaries Procured and distributed	1000 Diaries Procured and distributed	No Target	No target	None	152 302	152 000	Order, Diaries, advert, Delivery Note, distribution register
MM-002-2022/23	Communications	Number of Calendars procured and distributed	Procurement and Distribution of Municipal Calendars	1000 Calendars procured and distributed	2000 Calendars procured and distributed	No Target	No Target	None	156 256	155 920	Order, Advert, Delivery Note, distribution register
MM-003-2022/23	Communications	Number of Newsletters procured and distributed	Procurement and Distribution of Newsletters	3000 Newsletters procured and distributed	1500 Newsletters procured and distributed	Specification on approved and Advertisement for supply of 750	Awaiting approval by MM	4th Quarter	200 000	98 000	Order, Advert, Delivery Note, distribution register

Key performance area		GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5)							
Year	2022/2023	Quarter 3							
Period	Responsive, Accountable, Effective and Efficient Local Government System								
Outcome	- Deepen democracy through a refined ward committee model - Administrative and financial capability								
Outputs	To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability								
Key Organizational Strategic Objective	Project name	Baseline	Annual target	Quarter 3 target	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
IDP Ref no.	Priority area (IDP)	Key performance indicator							
MM-004-2022/23	Communications	Number of IDP documents procured and distributed	Procurement and Distribution of IDP documents	300 IDP documents procured and distributed	No Target	None	169 587	169 383	Order, Advert, Delivery Note, distribution register
MM-005-2022/23	Communications	Number of Annual Reports documents procured and distributed	Procurement and distribution of Annual Reports documents	300 Annual Report documents procured and distributed	Specification on approved and RFQ advertised	None	190 000	0	Order, Advert, Delivery Note, distribution register
MM-006-2022/23	Communications	Percentage of municipal activities and notices publicized	Publication of Municipal Activities and Notices	100% municipal activities and notices publicised	100% municipal activities and notices publicized	None	Opex	Opex	Order, Invoice, Copy of Advert

Key performance area		GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5)											
Year	Period	Quarter 3		Responsive, Accountable, Effective and Efficient Local Government System									
Outcome	Outputs	- Deepen democracy through a refined ward committee model - Administrative and financial capability								To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability			
Key Organizational Strategic Objective	IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
MM-007-2022/23	Special Focus	Number of youth support programmes coordinated	Coordination of Youth Support Programmes	2 Youth programmes coordinated	2 Youth programme	No Target	No Target	No target	None	138 521	80 200	Attendance register, Invitation Report Concept document	
MM-008-2022/23	Special Focus	Number of women and children programmes coordinated.	Coordination of Women and Children programmes	3 women and children programme	1 Women & children programme	Draft IDP for 2023/2024 approved at the end of 3 rd quarter	0	0	To be Coordinated in the 4th Quarter	245 195	198 775	Attendance register, Invitation Report Concept document	
MM-009-2022/23	Special Focus	Number of disability programmes coordinated	Coordination of Support programmes for People living with Disabilities	3 disability programme	1 disability programme	1 disability programme	1 disability programme	1 disability programme	None	57697	50 000	Attendance register, Invitation Report Concept document	
MM-010-2022/23	Special Focus	Number of older persons programmes coordinated	Coordination of Older persons Support	3 older persons programme	3 older persons programme	No Target	No Target	No Target	None	73 360	5500	Attendance register, Invitation Report	

GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5)										
Key performance area	Year	Period	Outcome	Outputs	Responsive, Accountable, Effective and Efficient Local Government System					
Key Organizational Strategic Objective	IDP Ref no.	Priority area (IDP)	Key performance indicator	To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability					Means of verification	
				Project name	Baseline	Annual target	Quarter 3 actual	Reason for deviation	Corrective measure	
MMOP-011-2022/23	Special Focus	Number of Local AIDs Council meetings coordinated	Programme coordination	Coordination of Local Aids Council meetings coordinated	4 Local Aids Council meetings coordinated	1 Local Aids Council meeting coordinate d	0 LAC meeting coordinate d	Unavailability of members	4th Quarter	Attendance register, Minutes
MMOP-001-2022/23	Internal Audit	Percentage of internal audit queries addressed	Action plan	Implementation of Internal Audit action plan	83% Internal Audit Queries addresse d	100% Internal Audit Queries addressed	75% Internal Audit Queries addressed	100% Internal Audit Queries addressed	None	Opex
MMOP-002-2022/23	AG Action Plan	Percentage of AG Action Plan implemented	Action Plan	Implementation of AG Action Plan	100% AG Action plan implemented	100% AG Action plan implemented	50% AG Action plan implemented	0% (0 of 1) AG action plan implemented	Under Monitoring	Opex
MMOP-003-2022/23	Risk Management	Percentage of risk register implemented	Risk register	Implementation of Risk register	100% Risk Register implemented	100% Risk Register implemented	100% Risk Register implemented	50% of Risks resolved	By-laws register not developed	To be developed in the 4th Quarter

GOOD GOVERNANCE AND PUBLIC PARTICIPATION (KPA 5)											
Key performance area		Responsive, Accountable, Effective and Efficient Local Government System									
Year	2022/2023		Quarter 3								
Period											
Outcome			- Deepen democracy through a refined ward committee model								
Outputs			- Administrative and financial capability								
Key Organizational Strategic Objective		To ensure that institutional arrangements are transparent efficient and effective To ensure that good governance and public participation is sustained and enhances transparency and accountability									
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 target	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
MMOP-004-2022/23	Council Resolution s	Percentage of Council resolutions implemented	Implementation of Council resolutions	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of Council resolutions implemented	100% of resolution s implemented	None	Opx	Opx	
MMOP-0005-2022/23	Audit Committee Resolution s	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	57% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	100% of Audit Committee resolutions implemented	48% resolution s attended	Resolutions for Legal and Risk units still outstanding.	Opx	Opx	

Number of KPIs	16
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6.6 CORPORATE SERVICES

Key performance area				MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6)													
Year	2022/2023																
Period	Quarter 3																
Outcome	Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.																
Outputs	Implement a differentiated approach to municipal financing, planning, and support																
Key Organizational Strategic Objective	Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees. Ensure administrative support to municipal units through continuous institutional development and innovation																
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification						
CORP-001-2022/23	Administration	Number of municipal buildings deployed with Security personnel	Provision of Security services	Provision of 24/7 security services in 08 municipal buildings	Provision of 24/7 security services in 17 municipal buildings	Provision of 24/7 security services in 17 municipal buildings	None	None	7 514 975	5 363 834	Quarterly reports						
CORP-02-2022/23	Administration	Percentage of required office furniture items procured	Procurement of Office Furniture	100% (63 of 63) furniture items procured	100% of required furniture items delivered	0% of required furniture items procured	No supporting POE submitted	Furniture items procured on request	157 300	157 300	Approved Specification, Appointment Letter/Order Delivery Note						
CORP-004-2022/23	Human Resource Management	Number of Councilor training programmes coordinated	Training of Councilors	4 Councilor Training programmes coordinated	2 Councilor Training programmes coordinated	2 Councilor Training programmes coordinated	None	None	400 000	177 348	Training Report, Attendance Register						

Key performance area		MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6)									
Year	Period	2022/2023									
Outcome	Outputs	Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.									
Key Organizational Strategic Objective		Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation									
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
CORP-005-2022/23	Human Resource Management	Number of Employees training programmes coordinated	Training of Employees	5 Employees	5 Employees	1 Employees	1 Employees Training programme coordinated	None	524 000	429 867	Training Report and Attendance register
CORP-006-2022/23	Human Resource Management	Number of fire extinguishers serviced and maintained	Service and maintain the fire extinguisher s	30 fire extinguishers	30 fire extinguishers serviced and maintained	No target	No target	No Target	31 388	30 880	Purchasing order, Specification and advert
CORP-007-2022/23	Council Support	Number of ward committee training programmes coordinated	Training of ward committee members	Training of 160 ward committee members	2 Ward Committee members	0 Ward Committee training programmes coordinated	SCM processes suspending pending review of the SCM policy	To be coordinated in the 4 th Quarter	500 000	265 050	Appointment letter, Advert, Specification, Training report

Key performance area		MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6)									
Year	Period	2022/2023									
Outcome	Output	Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.									
Key Organizational Strategic Objective		Implement a differentiated approach to municipal financing, planning, and support									
IDP Ref no.	Priority area (IDP)	Key performance indicator	Project name	Baseline	Annual target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
CORP-OP-008-2022/2023	Council Support	Number of Ward committee conferences held	Ward committee conference	1 Ward committee conference held	1 Ward committee conference held	1 Ward Committee conference held	None	None	943 200	560 000	Concept document, Attendance register
CORP-OP-001-2022/2023	Audit Action Plan	Percentage of internal audit queries addressed	Implementation of Internal Audit action plan	83%	Internal Audit Queries addressee d	100% Internal Audit Queries addressee d	75% Internal Audit Queries addressee d	71% of issues raised in 22/23 financial year	None	Opex	Updated Internal audit action plan
CORP-OP-002-2022/2023	Audit Action Plan	Percentage of AG Action Plan implemented	Implementation of AG Action Plan	92%	AG Action plan implemented	100% AG Action plan implemented	Not achieved	1x AG finding not addressed	To be resolved in 4th Quarter	Opex	Updated AG Action Plan
CORP-OP-003-2022/2023	Risk Management	Percentage of risk register implemented	Implementation of Risk register	100%	Risk Register implemented	100% Risk Register implemented	0% Risk register implemented	2 Identified risks not attended	To be resolved in 4th Quarter	Opex	Risk register
CORP-OP-004-	Percentage of Council resolutions	Implementation of Council Council	100% of Council resolutions	100% of Council resolutions	100% of Council resolutions	Not achieved.	0/3 resolutions implemented	To be implemented in	Opex	Updated Council	

Key performance area		MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (KPA 6)								
Year	Period	2022/2023								
Outcome	Outputs	Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees.								
Key Organizational Strategic Objective		Provide an accountable and transparent municipality through sustained public participation, coordination of administration and council committees Ensure administrative support to municipal units through continuous institutional development and innovation								
IDP Ref no	Priority area (IDP)	Project name	Baseline	Annual target	Quarter 3 actual	Reason for deviation	Corrective measure	Annual budget	Expenditure	Means of verification
2022/23	Implementation	ns implemented	ns implemented	ns implemented	ns implemented	4th Quarter	Resolution register			
CORP-OP-005-2022/23	Audit Committee	Percentage of Audit Committee resolutions implemented	Implementation of Audit Committee resolutions	57% of Audit Committee resolutions	100% of Audit Committee resolutions	0% resolutions resolved	0/3 resolutions not implemented	4th Quarter	Opex	Opex

Number of KPIs	12
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Declaration:

The Municipal Manager of Molemole Municipality hereby submit the 3rd Quarter 2022/23 SDBIP Performance report as required by section 52d of the Municipal Finance Management Act, 2003 (Act 56 of 2003).



**Mr. K.E MAKGATHO
MUNICIPAL MANAGER**

26/04/2023

DATE